



PMO سرمایه گذار کارکرد PMO در شرکتهای E&P

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Reference & Background



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实战锤炼，锻造能征善战的国际化队伍



灵活机制、借鉴经验、拓宽视野、实战锤炼

- ◆ 过得硬
- ◆ 专业化
- ◆ 国际化



大一项目副职以上5人
中层管理干部及专家42人
其中为中石化集团、国能总部及海外项目、其他社会单位输送18人
先后有928人在项目战斗成长



张建强



薛勇成



魏旭光



陈霞



蔡胜春



王长林



Behnaz



4

- 20 years of experiences in Oil, gas and energy sector in Business development, and Project Management



- BSc. Industrial Engineering, IUST, Iran



- MSc. Technology Management, Allame University, Iran



- MSc. Oil & Gas Enterprise Management, Aberdeen, UK



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- Project Management Professional certified, PMI, USA



5

Introduction — Emerging era's in project management

Business orientation of projects

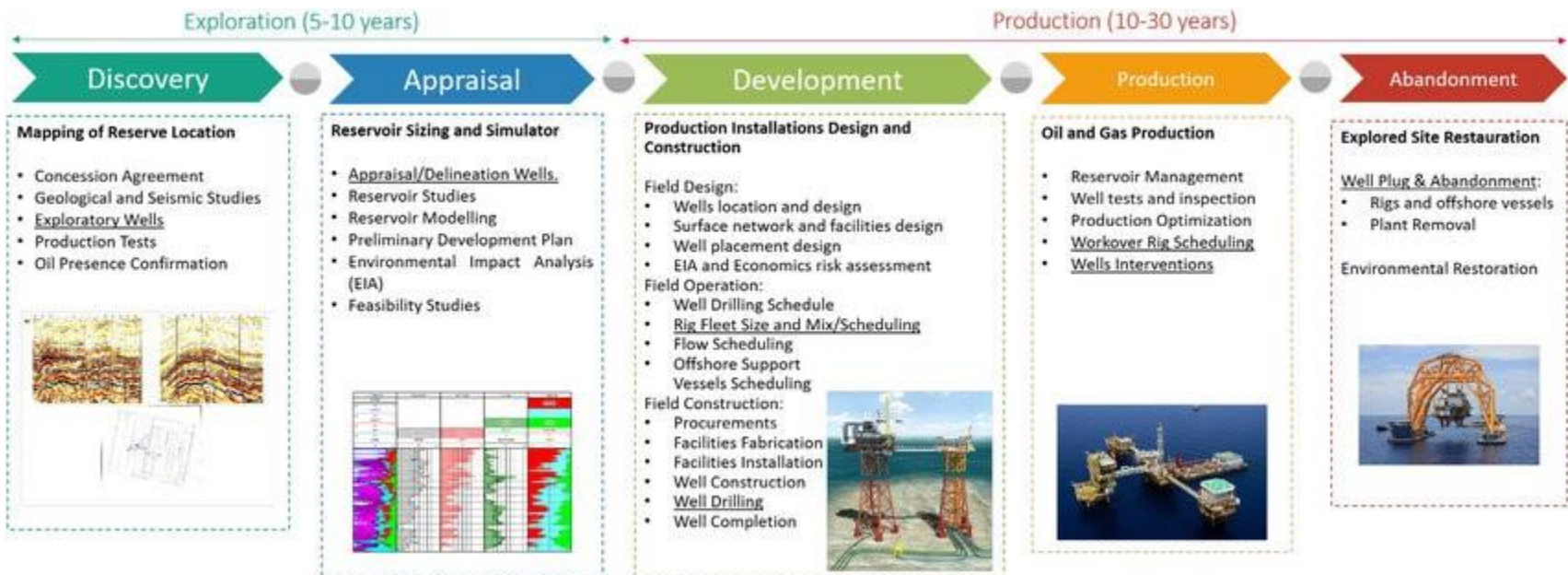
Governance , permanent organization
and project organization

Classical Vs. non-classical project
management

Strategic project management

6

Introduction – Typical E&P project



Objective

**To Present interface and Major
Concerns in
PMO and O&PMO**

8

Opportunity and Project

Opportunity In the context of the E&P sector is a newly conceived possibility for creating wealth.

project starts immediately an opportunity is identified and a group of people is established to realize Opportunity

PMO Major Principles

Strategic support

Project Services

Process , Methods , Tools

Resource Management

Training, Coaching

Opportunity Realization Principles

Value Focused

Full Lifecycle

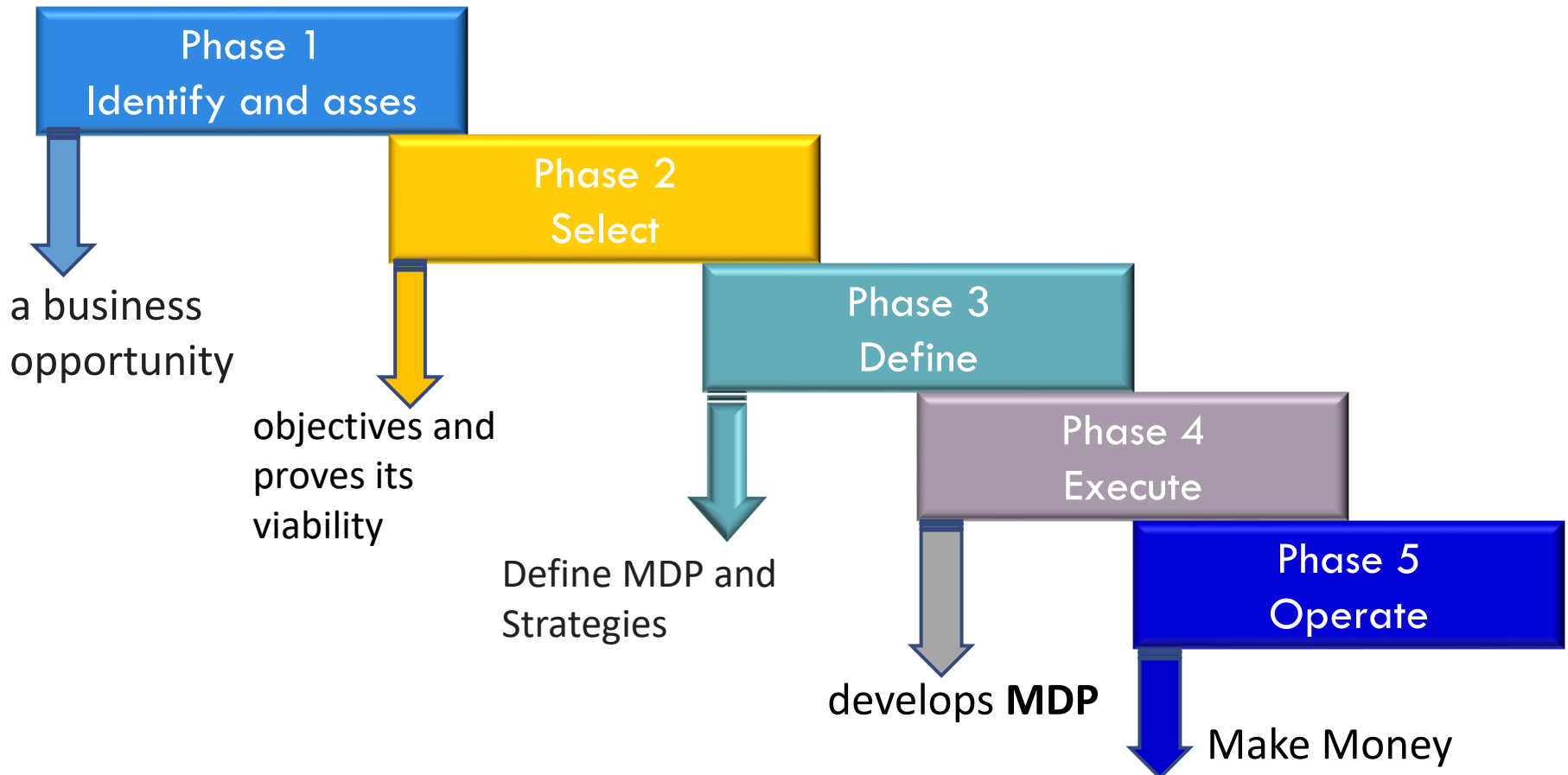
Decision Driven

Team Based

Consistency

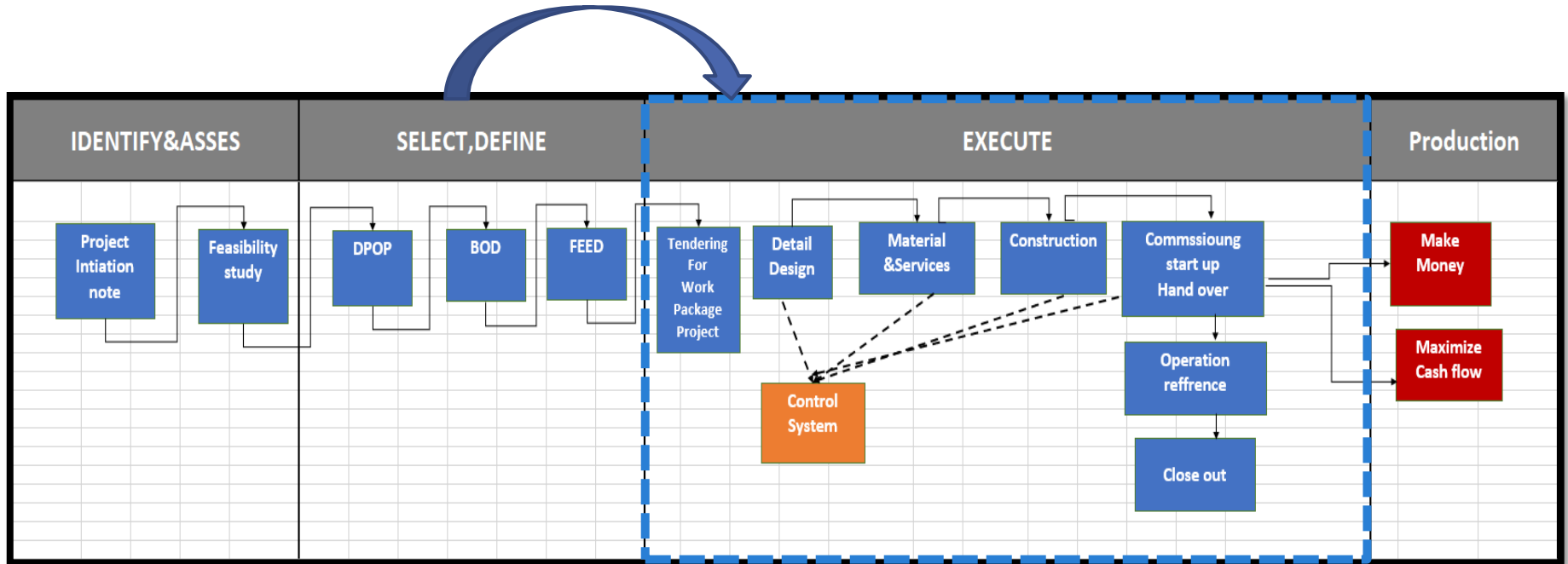
Lesson Learned

Opportunity Realization Process



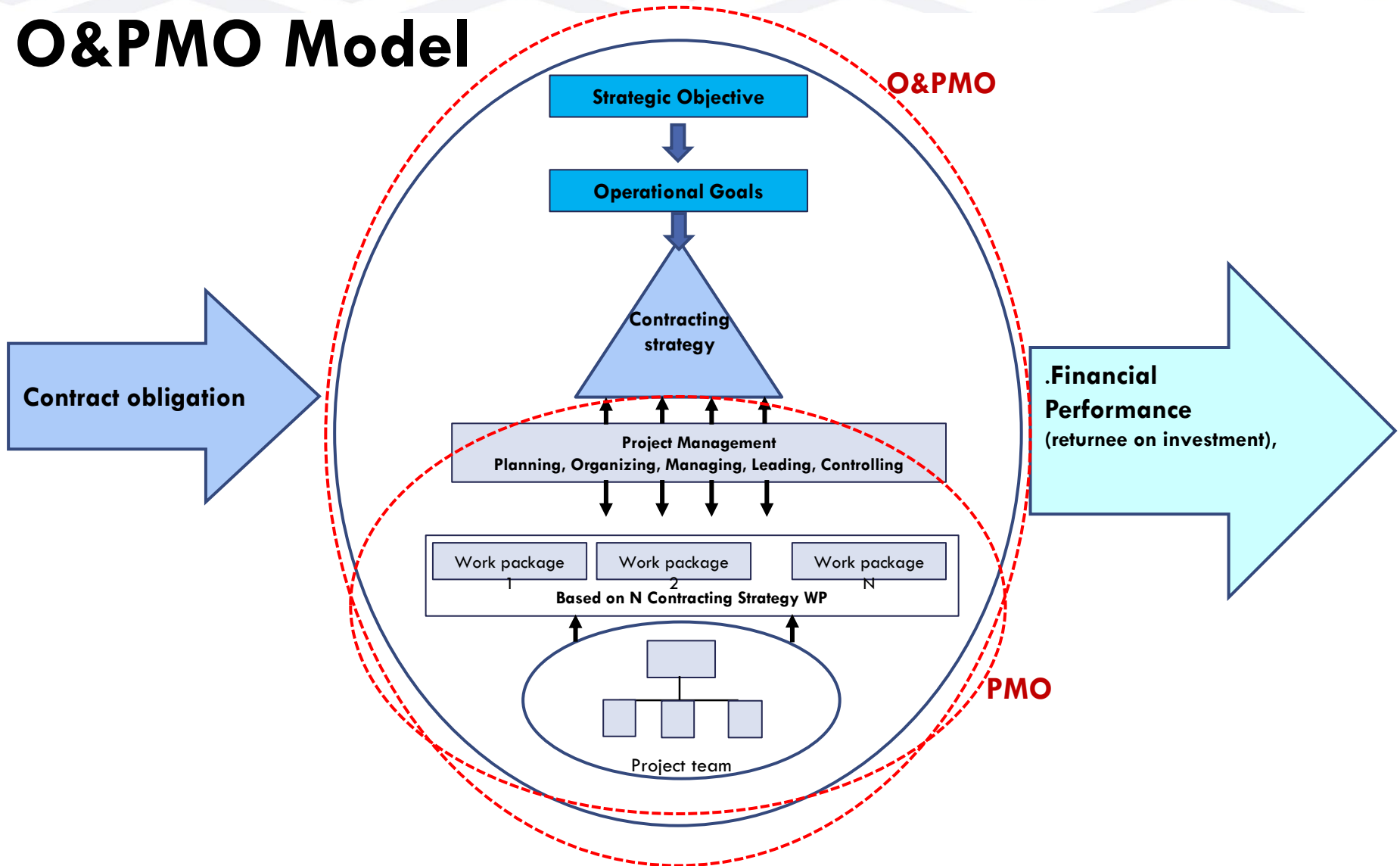
Oil Filed Development Plan

Development PROGRAM

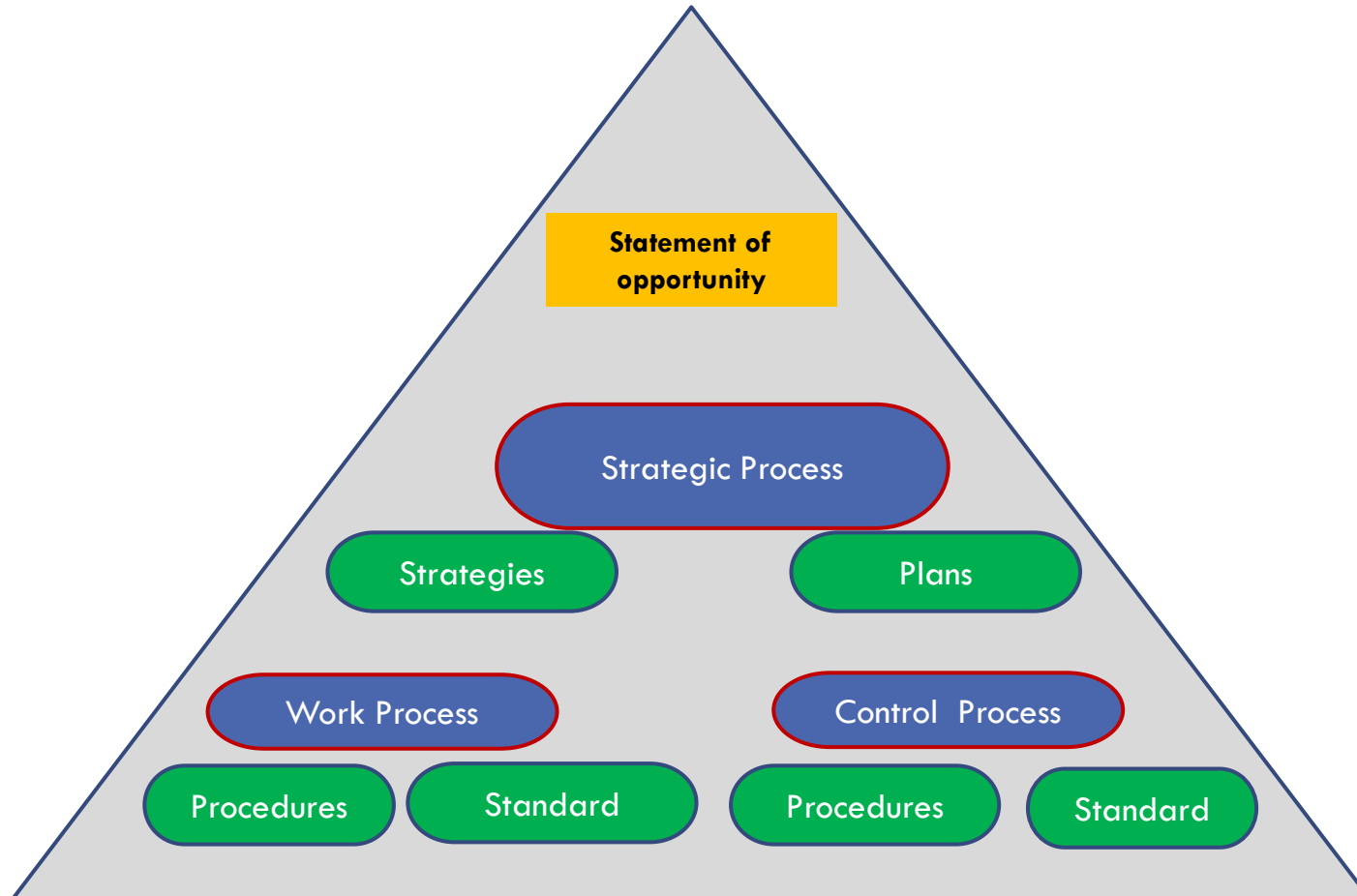


WORK PACKAGES
PROJECTS based on Strategy

O&PMO Model



O&PMO Process-IMS



Strategic & Work Process Categories

Strategic
Process

Risk Management

Strategy formation

Improvement

Finance

People

Work
Process

Detail design

Procurement

Construction

Supervision

Logistic

Commissioning

Control Process Categories



Risk & Opportunity in OPMO

Technical

Economic

Commercial

Organizational

Political-Socetial

TECOP Model

Major Risks

Risks

Impact

Mitigation plan

High uncertainty in E&P Project

Schedule
Cost

Precise Risk assessment in
Identify and asses Phase

Long Tendering Process

Schedule
Cost

FEL, Projects SOW
Tendering Process

Select wrong winner

Schedule
Cost
Quality

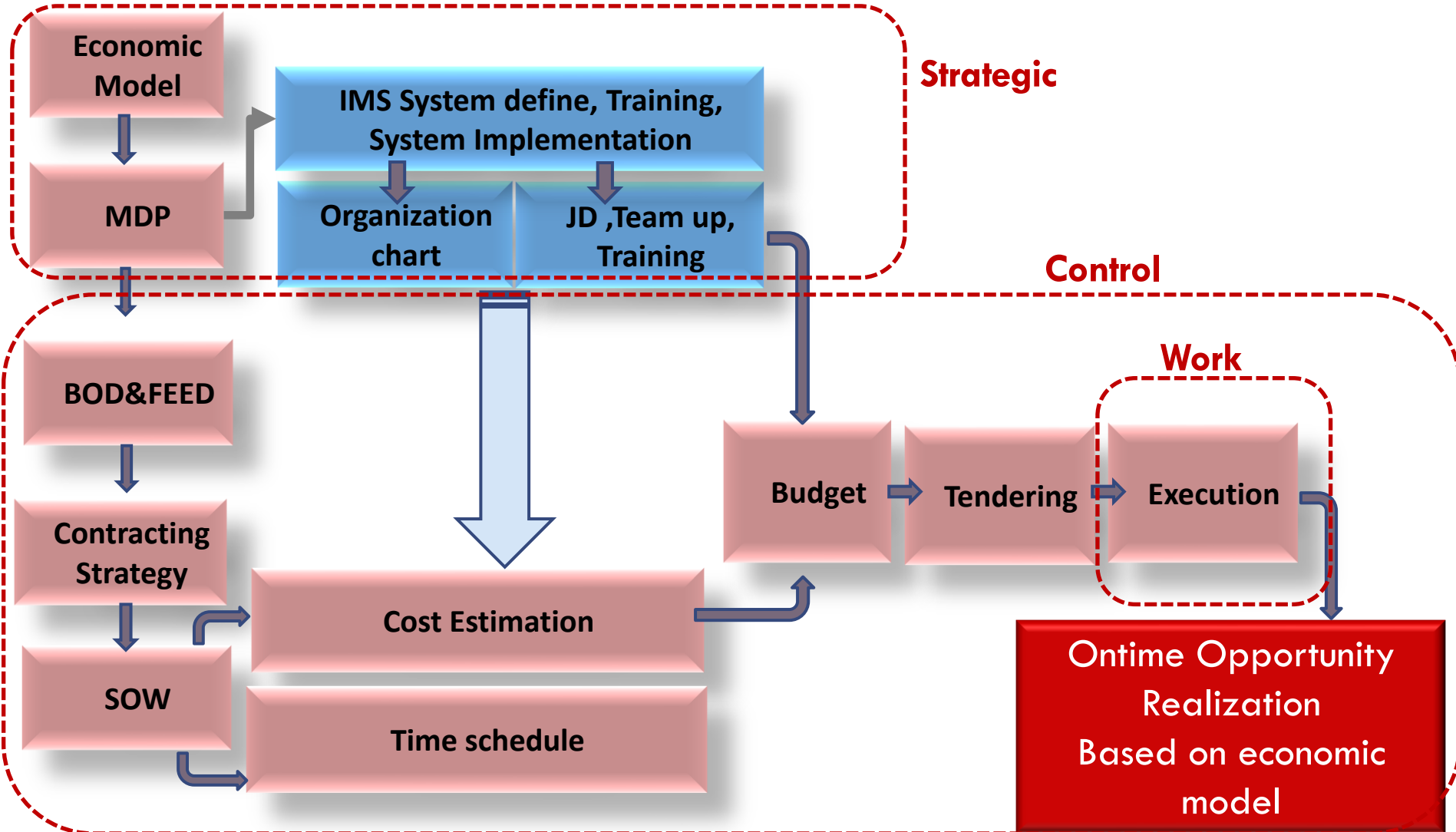
Contracting & Procurement
Process

Poor Local Service Provider

Schedule
Cost
Quality

Strategy
Contracting & Procurement
Supervision

Work Flow



Conclusion- for having efficient O&PM

Clear Strategy and Objective

IMS to define before implement
before execution start

Clear Work frame, RACI and
Level of Authority

Org chart and recruiting

Communication Management
Regular report, meetings,...

Management commitment to
IMS and Targets



Thank you!